

Q3

SHAMARAN petroleum corp

Financial Report

For the three and nine months ended September 30, 2023

(UNAUDITED)

The accompanying unaudited interim financial statements of the Company have been prepared by and are the responsibility of the management of the Company. The Company's independent auditor has not performed a review of these financial statements.

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Management's Discussion and Analysis

For the three and nine months ended September 30, 2023

INTRODUCTION

Management's discussion and analysis ("MD&A") of the financial and operating results of ShaMaran Petroleum Corp. (together with its subsidiaries, "ShaMaran" or the "Company") is prepared with an effective date of November 8, 2023, and is intended to provide an overview of the Company's operations, financial performance and current and future business opportunities. The MD&A should be read in conjunction with the unaudited condensed interim consolidated financial statements for the three and nine months ended September 30, 2023, together with the accompanying notes ("Financial Statements").

Company Overview

The Company is engaged in the business of oil and gas exploration and production and holds the following interests in production sharing contracts:

- 27.6% participating interest in the Atrush Block in the Kurdistan Region of Iraq ("KRI") through its wholly-owned subsidiary General Exploration Partners, Inc. ("GEP").
- 18% participating interest (22.5% paying interest) in the Sarsang Block in the KRI through its wholly-owned subsidiary ShaMaran Sarsang A/S. The Company announced closing the acquisition of TEPKRI Sarsang A/S (the "Sarsang Acquisition"), a wholly-owned subsidiary of TotalEnergies S.E. ("TTE"), on September 14, 2022. The name of the company was subsequently changed to ShaMaran Sarsang A/S.

ShaMaran's common shares are listed on the TSX Venture Exchange in Canada and the NASDAQ First North Growth Market in Sweden. The Company is incorporated and domiciled in British Columbia, Canada under the Business Corporations Act. The address of its registered and records office is 550 Burrard Street, Suite 2900, Vancouver, BC V6C 0A3, Canada, and its business address is 885 West Georgia Street, Suite 2000, Vancouver, BC V6C 3E8, Canada.

Basis of Preparation

The MD&A and the Financial Statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB").

Unless otherwise stated herein all currency amounts indicated as "\$" in this MD&A are expressed in United States dollars ("USD").

Management's Discussion and Analysis

For the three and nine months ended September 30, 2023

THIRD QUARTER 2023 HIGHLIGHTS AND KEY EVENTS

The Iraq-Turkey pipeline ("ITP") remained closed during the third quarter of 2023. As a result, ShaMaran and other international oil companies ("IOC's") with production in Kurdistan were unable to export their crude oil via the ITP. Despite a number of political pronouncements regarding the operational readiness of the pipeline on the Turkish side, it is still unclear when exports will resume. However, ShaMaran's focus on cost reduction and cash preservation, as well as our work with our operating partners to increase local oil sales, resulted in a significant increase in cash generation for the third quarter of 2023 versus the previous quarter. Local sales increased during Q3, and it may be possible to further increase local sales during Q4, especially from Atrush, which did not produce or sell locally during the quarter. Continued local sales will further strengthen our liquidity position while the Company continues to work with the Association of the Petroleum Industry of Kurdistan ("APIKUR") on achieving long-term commercial solutions for crude oil exports and payments.

Corporate Highlights:

- The closure of the ITP since March 25, 2023, continues to have a material impact on ShaMaran's operations and financial results. The Company is actively engaged in discussions with the relevant parties to re-open the ITP export route for Kurdistan crude;
- ShaMaran generated \$13.1 million in operating cash flow during the quarter due to the strength of local sales from Sarsang and proactive cost-cutting at both the corporate and operating asset levels;
- Sarsang oil production increased in Q3 relative to Q2 but is still below full capacity with sales to local refineries via trucking on an *ad hoc* weekly basis. Sarsang local sales vary in price and volume from week to week and are expected to continue until ITP exports resume; and
- Atrush remained shut-in during Q3 due to a lack of oil storage and trucking facilities. The Atrush operator restarted production on November 7, 2023, with sales to a local refinery via the pipeline.

Financial Highlights:

| USD Thousands | Three months ended September 30 | | Nine months ended September 30 | |
|---------------------------|---------------------------------|--------|--------------------------------|---------|
| | 2023 | 2022 | 2023 | 2022 |
| Revenue | 12,644 | 39,812 | 62,566 | 123,492 |
| Gross margin on oil sales | 1,595 | 28,860 | 19,494 | 90,747 |
| Net result | (8,202) | 66,428 | (25,802) | 102,678 |
| Cash flow from operations | 13,126 | 28,250 | 30,658 | 92,732 |
| EBITDAX | 5,834 | 32,626 | 31,185 | 100,436 |

- Q3 2023 Sarsang oil sales went to the Kurdistan local market via trucking at an average net back price of \$39.41/bbl and generated net revenues and cash payments to the Company of \$12.6 million;
- On July 26, 2023, the Company announced that it had requested and received bondholder approval for a waiver to release cash from the 2025 Bond Debt Service Retention Account ("DSRA"). The waiver allowed the Company to use restricted cash in the DSRA to pay the bond interest and amortization obligations on July 30, 2023;
- At September 30, 2023, \$5.4 million of payables are claimed overdue by the Atrush operator. ShaMaran is reviewing Atrush joint venture cash calls as part of the Company's efforts to preserve liquidity while encouraging the operator to accelerate local sales; and
- At September 30, 2023, the Company had cash of \$63.6 million (including restricted cash of \$20.3 million), receivables from past oil sales of \$94.9 million (before any provision for credit risk on overdue invoices) and gross debt of \$293.1 million (including the \$277.5 million bond and \$15.6 million related party loan). Net debt was \$201.1 million (including \$28.4 million in ShaMaran 2025 bonds held by the Company).

Operational Highlights:

- Sarsang average gross production was 27.7 Mbopd during Q3 2023 (compared to 18.0 Mbopd in Q2 2023). During the quarter, Atrush remained shut-in due to a lack of oil storage and trucking facilities. The Atrush operator restarted production on November 7, 2023, with sales to a local refinery through existing pipeline infrastructure;
- The 2023 capital programs associated with further drilling activity and processing capacity expansion at both the Sarsang and Atrush blocks have been reduced and/or deferred completely; and
- Due to the reduced activity levels following the ITP closure, ShaMaran has suspended guidance for 2023. The Company is working with the KRG and our operating partners to address the challenges in Kurdistan.

Management's Discussion and Analysis

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Subsequent Events:

- On October 3, 2023, Turkish officials stated that the ITP was ready to resume operations as of October 4, 2023. The readiness and willingness of the Iraqi side to supply oil into the pipeline remains unclear, and both parties continue discussions. As noted in press statements by APIKUR, IOCs need a clear payment framework for future production and outstanding accounts receivable before pipeline exports can resume from Kurdistan. The Company continues to actively engage with the relevant parties to enable oil exports via the ITP; and
- The Atrush operator restarted production on November 7, 2023, with sales to a local refinery through existing pipeline infrastructure.

OPERATIONS REVIEW

Business Overview

The third quarter of 2023 saw a continuation of the challenges faced by Kurdistan oil producers since the closure of the ITP in March 2023. The pipeline shutdown has lasted longer than expected, and the timing for resuming exports remains uncertain. The Company understands that the Iraq federal government and the Government of Turkey continue the dialogue about re-opening the ITP. At Sarsang, production continued with sales to the local market on an *ad hoc* weekly basis. At Atrush, the field remained shut-in in Q3 due to a lack of storage and trucking facilities, but the operator started sales to a local refinery through reversal of the existing pipeline infrastructure on November 7, 2023. All non-essential field operations, associated operating expenditures and the majority of capital expenditures have been scaled back at both Atrush and Sarsang fields to a minimum in order to save costs (including substantial reductions in field personnel during the third quarter at Atrush). ShaMaran has also reduced its corporate overhead to preserve liquidity.

The local oil sales market in Kurdistan has proven to be resilient over the last few months, with demand from local refineries and trading houses providing an opportunity for most oil producers to start operations and generate sales. The Company has been working closely with its operating partner in Atrush to achieve the restart of production for the local market. Whereas local sales remain *ad hoc* in nature and subject to fluctuations, the restart of Atrush production and sales on November 7, 2023 will support the Company's efforts to improve its liquidity position while working towards a long-term commercial solution to the pipeline export situation.

The enactment of the Iraq federal budget for 2023-2025 on June 21, 2023, has not yet improved the financial outlook for the Kurdistan Regional Government ("KRG") as issues around its implementation still have to be clarified. The Company expects that the main revenue source for the KRG will remain oil sales, with any deficits or excess amounts being adjusted as part of the federal budget implementation process. ShaMaran understands that budget discussions between the KRG and the Government of Iraq are continuing.

The Company continues to work as part of APIKUR and believes that a reopening of the ITP for oil exports and a clear payment and cost recovery plan that is consistent with existing contracts are necessary for the resumption of KRI oil production and in the best interest of Iraq as a whole and the KRI.

For additional background and history on the Company's Atrush and Sarsang interests, please refer to the Company's Annual Information Form for the year ended December 31, 2022, which is available for viewing both on the Company's website at www.shamaranpetroleum.com and on SEDAR+ at www.sedarplus.ca under the Company's profile.

Management's Discussion and Analysis

For the three and nine months ended September 30, 2023

Operations Overview

Production

| | Three months ended Sep 30 | | Nine months ended Sep 30 | |
|--|---------------------------|--------------|--------------------------|---------------|
| | 2023 | 2022 | 2023 | 2022 |
| Average daily oil production – gross 100% field (Mbopd) | | | | |
| - Atrush | - | 35.0 | 10.1* | 37.0 |
| - Sarsang (from September 15, 2022) | 27.7* | 36.3 | 27.3* | 36.3 |
| Total | 27.7 | 71.3 | 37.4 | 71.3 |
| Oil sales – gross 100% field (Mbbbl) | | | | |
| - Atrush | - | 3,222 | 2,729 | 10,093 |
| - Sarsang (from September 15, 2022)** | 2,947 | 489 | 7,333 | 489 |
| Total | 2,947 | 3,711 | 10,062 | 10,582 |
| ShaMaran oil sales entitlement (Mbbbl) | | | | |
| - Atrush | 27.6% | - | 361 | 1,340 |
| - Sarsang (from September 15, 2022) | 18% | 321 | 824 | 47 |
| Total | | 321 | 1,185 | 1,387 |

*Average daily oil production includes production since March 2023 that was put into storage due to the pipeline shutdown. Atrush has minimal storage capacity, and therefore production was shut-in shortly after the pipeline closure. Sarsang production continued at reduced rates after the pipeline closure due to storage availability and trucking capacity to enable local sales.

** Sarsang average daily sales from production and inventory for Q3 2023 were 32.0 Mbopd, related entirely to local oil sales.

The Atrush Block was shut-in since the block's oil storage capacity was reached following the pipeline closure on March 25, 2023. Atrush was producing at an average rate of 35,600 bopd over the seven days prior to the March 2023 pipeline shutdown.

The Sarsang Block was producing at an average rate of 42,000 bopd over the seven days prior to the March 2023 pipeline shutdown. Since the pipeline closure, Sarsang has continued to produce and sell locally on an *ad hoc* weekly basis. The well and processing capacity has been optimized to meet the local sales demand and field cash generation with two of the four available facilities maintained online for an average production rate of 27,700 bopd during Q3 2022. The Sarang Acquisition closed on September 14, 2022, and therefore Q3 2022 is not comparable.

The ST-A2 production well was spudded in February 2023 and drilled to a total depth of 3,450m in the Kurra Chine B formation. The well was completed in March 2023 and is suspended pending stimulation activities.

The ST-AW1 water disposal well was drilled to a total depth of 2,332m and completed over the Butmah formation in April 2023.

Operational Outlook

As highlighted above, ShaMaran has suspended the 2023 operational guidance until further notice. The normal resumption of operations in both assets and execution of the approved Work Plan and Budgets ("WP&B") is uncertain and subject to a number of criteria linked to the restart of the export pipeline and production payments, including agreement with the KRG on payment of overdue amounts related to sales between October 2022 and March 2023.

Management's Discussion and Analysis

For the three and nine months ended September 30, 2023

FINANCIAL REVIEW

Financial Results

Selected Quarterly Financial Information

The following is a summary of selected quarterly financial information for the Company:

| USD Thousands (except per share data) | Q3 2023 | Q2 2023 | Q1 2023 | Q4 2022 | Q3 2022 | Q2 2022 | Q1 2022 | Q4 2021 |
|--|----------------|-----------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Continuing operations: | | | | | | | | |
| Revenue | 12,644 | 6,542 | 43,380 | 53,173 | 39,812 | 44,844 | 38,836 | 27,439 |
| Cost of goods sold | (11,049) | (10,741) | (21,282) | (37,979) | (10,952) | (10,636) | (11,157) | (14,777) |
| Net Gain on Sarsang Acquisition | - | - | 360 | 9,229 | 50,852 | - | - | - |
| General and admin expense | (1,575) | (2,486) | (3,361) | (3,682) | (2,275) | (2,359) | (1,593) | (2,645) |
| Share based payments | (315) | (1,151) | (222) | (549) | (212) | (176) | (1,401) | (295) |
| Depreciation and amortization | (61) | (59) | (58) | (54) | (55) | (55) | (54) | (51) |
| Credit loss provision | (644) | (11,568) | (1,421) | 127 | (1,492) | (1,897) | (611) | 2,038 |
| Finance cost | (8,961) | (9,748) | (9,700) | (9,686) | (11,809) | (8,972) | (9,060) | (7,638) |
| Finance income | 1,774 | 2,042 | 1,923 | 1,848 | 2,601 | 435 | 139 | 26 |
| Income tax expense | (15) | (30) | (20) | (80) | (42) | (14) | (19) | (36) |
| Net(loss)/ income | (8,202) | (27,199) | 9,599 | 12,347 | 66,428 | 21,170 | 15,080 | 4,061 |
| EBITDAX | 5,834 | (4,876) | 30,227 | 39,624 | 32,626 | 37,339 | 30,471 | 18,456 |
| Net income in \$ per share | | | | | | | | |
| - Basic | (0.003) | (0.010) | 0.003 | 0.004 | 0.024 | 0.009 | 0.007 | 0.002 |
| - Diluted | (0.003) | (0.009) | 0.003 | 0.004 | 0.023 | 0.008 | 0.006 | 0.002 |

EBITDAX¹ is calculated as the net result before financial items, taxes, depletion of oil and gas properties, impairment costs, depreciation and exploration expenses and adjusted for non-recurring profit/loss on sale of assets and other income. Explanations of the significant variances between periods are provided in the following sections.

Summary of Principal Changes in the Third Quarter Financial Information

The \$8.2 million net loss generated in Q3 2023 was primarily driven by the ITP shutdown, which resulted in lost revenue. The income and expenses in the third quarter are explained in more detail in the following sections.

¹ Non-IFRS measures do not have any standardized meaning prescribed by IFRS and are therefore unlikely to be comparable to similar measures presented by other public companies. Non-IFRS measures should not be considered in isolation or as a substitute for measures prepared in accordance with IFRS. The Corporation uses non-IFRS measures to provide investors with supplemental measures.

Management's Discussion and Analysis

For the three and nine months ended September 30, 2023

EBITDAX – Non-IFRS Measures

| USD Thousands | Three months ended September 30 | | Nine months ended September 30 | |
|------------------------------------|---------------------------------|---------------|--------------------------------|----------------|
| | 2023 | 2022 | 2023 | 2022 |
| Revenues | 12,644 | 39,812 | 62,566 | 123,492 |
| Lifting costs | (4,849) | (4,647) | (22,022) | (14,908) |
| Other costs of production | (71) | (52) | (249) | (132) |
| General and administrative expense | (1,575) | (2,275) | (7,422) | (6,227) |
| Share based payments | (315) | (212) | (1,688) | (1,688) |
| EBITDAX | 5,834 | 32,626 | 31,185 | 100,436 |

Gross margin on oil sales

| USD Thousands | Three months ended September 30 | | Nine months ended September 30 | |
|----------------------------------|---------------------------------|-----------------|--------------------------------|-----------------|
| | 2023 | 2022 | 2023 | 2022 |
| Revenue from oil sales | 12,644 | 39,812 | 62,566 | 123,492 |
| Lifting costs | (4,849) | (4,647) | (22,022) | (14,908) |
| Other costs of production | (71) | (52) | (249) | (132) |
| Depletion costs | (6,129) | (6,253) | (20,801) | (17,705) |
| Cost of goods sold | (11,049) | (10,952) | (43,072) | (32,745) |
| Gross margin on oil sales | 1,595 | 28,860 | 19,494 | 90,747 |

Revenue from oil sales relates to the Company's entitlement share of oil sales from the Atrush and Sarsang blocks (Sarsang sales are included from September 15, 2022). The decrease in revenues in Q3 2023 compared to Q3 2022 was driven by the ITP closure, the revenue of \$12.6 million in Q3 2023 relates entirely to the *ad hoc* local oil sales from Sarsang. The oil prices for these sales are in line with the local market and at a significant discount to international benchmark prices.

Lifting costs are comprised of the Company's share of expenses related to the production of oil from the Atrush and Sarsang blocks, including operation and maintenance of wells and production facilities, insurance and the respective operator's related support costs as charged to the Company. Lifting costs in the quarter are higher in Q3 2023 compared to Q3 2022 due to the inclusion of Sarsang for the full quarter, which was partially offset by reduced lifting costs due to the ITP shutdown.

Other costs of production include the Company's share of production bonuses and other costs prescribed under the Atrush and Sarsang Production Sharing Contracts ("PSC's"). These costs have remained inline in Q3 2023.

Depletion costs have significantly decreased in Q3 2023 due to no depletion costs for Atrush being recorded as depletion is calculated based on entitlement barrels sold (Q3 2022 depletion costs only included 16 days for Sarsang due to the transaction closing date). Therefore, depletion in Q3 2023 entirely relates to the Sarsang entitlement barrels for local oil sales.

Gross margin on oil sales was significantly lower in Q3 2023 mainly due to the ITP being closed during the quarter and prices paid for local sales being significantly lower than international prices.

Management's Discussion and Analysis

For the three and nine months ended September 30, 2023

General and administrative expense

| USD Thousands | Three months ended September 30 | | Nine months ended September 30 | |
|---|---------------------------------|--------------|--------------------------------|--------------|
| | 2023 | 2022 | 2023 | 2022 |
| Salaries and benefits | 888 | 964 | 3,868 | 2,480 |
| Advisory and consulting fees | 341 | 600 | 1,324 | 1,670 |
| General and other office expenses | 171 | 177 | 562 | 531 |
| Listing costs and investor relations | 70 | 132 | 317 | 373 |
| Travel expenses | 33 | 87 | 252 | 283 |
| Corporate sponsorship | - | - | 217 | 200 |
| Legal, accounting and audit fees | 72 | 315 | 882 | 690 |
| General and administrative expense | 1,575 | 2,275 | 7,422 | 6,227 |
| Non-recurring costs | 303 | 599 | 2,249 | 1,144 |
| Adjusted G&A | 1,272 | 1,676 | 5,173 | 5,083 |

The decrease in general and administrative expenses in Q3 2023 compared to Q3 2022 is mainly due to savings from cost-reduction initiatives slightly offset by the one-off advisory fees relating to the bond waiver in the quarter. The increase in the nine months of 2023 compared to 2022 is mainly due to the inclusion of Sarsang, one-off costs relating to the departure of the former CEO, and one-off business development legal and consulting fees. The adjusted G&A shows the impact of the non-recurring costs on the quarter and nine months and more accurately reflects the benefits of the Company's ongoing cost reduction efforts.

Share based payments expense

| USD Thousands | Three months ended September 30 | | Nine months ended September 30 | |
|-----------------------------------|---------------------------------|------------|--------------------------------|--------------|
| | 2023 | 2022 | 2023 | 2022 |
| Option expense | 278 | 155 | 1,082 | 760 |
| RSU expense | 173 | 160 | 777 | 796 |
| DSU (recovery) / expense | (136) | (103) | (171) | 233 |
| Total share-based payments | 315 | 212 | 1,688 | 1,789 |

The share-based payments expense relates to the vesting of stock options, granted deferred share units ("DSUs") and restricted share units ("RSUs"). The increase in these costs during Q3 2023 versus Q3 2022 is mainly due to more options being granted in 2023.

At September 30, 2023, there was 80,863,000 outstanding stock options in total (December 31, 2022: 82,740,000), 24,600,001 RSUs (December 31, 2022: 22,123,339) granted to certain senior officers and other eligible persons of the Company and 16,584,721 DSUs (December 31, 2022: 11,814,611) granted to ShaMaran's non-executive directors. DSUs are revalued at each quarter-end, resulting in an increase or decrease depending on the share price. Also refer to the discussion under the "Outstanding share data, share units and stock options" section below.

Depreciation and amortization expense

| USD Thousands | Three months ended September 30 | | Nine months ended September 30 | |
|---------------------------------------|---------------------------------|------|--------------------------------|------|
| | 2023 | 2022 | 2023 | 2022 |
| Depreciation and amortization expense | 61 | 55 | 178 | 164 |

Depreciation and amortization expense correspond to the cost of use of the office, furniture and IT equipment at the Company's technical and administrative offices located in Switzerland and the KRI.

Management's Discussion and Analysis

For the three and nine months ended September 30, 2023

Credit loss provision

| USD Thousands | Three months ended September 30 | | Nine months ended September 30 | |
|-----------------------|---------------------------------|-------|--------------------------------|-------|
| | 2023 | 2022 | 2023 | 2022 |
| Credit loss provision | 644 | 1,492 | 13,633 | 4,000 |

ShaMaran has reassessed the expected credit losses of accounts receivable owed from the KRG at the end of the quarter. The Company remains engaged with the KRG regarding the recovery of these amounts, but timing is uncertain. Therefore, the Company has reassessed the credit loss provision and has compared the carrying value of the relevant trade receivables with the present value of the estimated future cash flows based on reasonable scenarios and has weighted the expected recovery of these outcomes according to the relative probability. A relative discount rate has been applied to reflect counterparty discounting and credit risk to provide a reasonable approximation of the fair value of these trade receivables at September 30, 2023. The result of the Company's assessment under IFRS 9 is a further \$644 thousand adjustment to these trade receivables in the third quarter included in the statement of comprehensive income. The Company expects to recover the full nominal value of such receivables, but a provision remains to reflect credit risk.

Finance income

| USD Thousands | Three months ended September 30 | | Nine months ended September 30 | |
|---------------------------------------|---------------------------------|--------------|--------------------------------|--------------|
| | 2023 | 2022 | 2023 | 2022 |
| Interest on Company bonds | 875 | 307 | 2,728 | 483 |
| Interest on deposits | 862 | 1,122 | 2,974 | 1,440 |
| Net gain from settlement of debt | - | 1,138 | - | 1,138 |
| Total gain and interest income | 1,737 | 2,567 | 5,702 | 3,061 |
| Foreign exchange gain | 37 | 34 | 1 | 114 |
| Total finance income | 1,774 | 2,601 | 5,703 | 3,175 |

Management's Discussion and Analysis

For the three and nine months ended September 30, 2023

Finance cost

| USD Thousands | Three months ended September 30 | | Nine months ended September 30 | |
|---|---------------------------------|---------------|--------------------------------|---------------|
| | 2023 | 2022 | 2023 | 2022 |
| Interest/amortization charges on bonds | 9,547 | 8,529 | 29,289 | 25,659 |
| Amortization of the related party loan | 542 | 727 | 1,578 | 2,105 |
| Re-measurement of bond debt and Nemesia loan | - | 2,465 | - | 2,465 |
| Amortization of 2023 bond transaction costs | - | 734 | - | 1,223 |
| Re-measurement of contingent consideration | (239) | - | (55) | - |
| Total borrowing costs | 9,850 | 12,455 | 30,812 | 31,452 |
| Unwinding discount on decommissioning provision | 20 | (259) | (70) | (826) |
| Lease interest expense | 3 | 1 | 8 | 12 |
| Other interest expenses | - | - | - | 35 |
| Total finance costs before borrowing costs capitalized | 9,873 | 12,197 | 30,750 | 30,673 |
| Borrowing costs capitalized | (912) | (388) | (2,377) | (832) |
| Total finance cost | 8,961 | 11,809 | 28,373 | 29,841 |

Interest and amortization charges during the first nine months of 2023 include the transaction costs, amortization and interest on the Company's \$300 million bond, which has a 4-year tenor due July 2025 and a 12% fixed semi-annual coupon (the "2025 Bond"). The 2025 Bond was reduced to \$277.5 million at the end of July 2023 when the first \$22.5 million amortization payment was made. The first nine months of 2022 represents interest on the initial 2025 Bond issue amount of \$111.5 million plus interest on \$175 million of the ShaMaran bond issued in 2018 that carried a 12% fixed semi-annual coupon and was due to mature on July 5, 2023 (the "2023 Bond").

Borrowing costs directly attributable to the preparation of development assets for their intended use have been capitalized together with the related oil and gas assets. All other borrowing costs are recognized in the income statement in the period in which they are incurred.

For further information on the Company's borrowings refer to the discussions in the section below entitled "Borrowings" and "Loan from related party."

Income tax expense

| USD Thousands | Three months ended September 30 | | Nine months ended September 30 | |
|--------------------|---------------------------------|------|--------------------------------|------|
| | 2023 | 2022 | 2023 | 2022 |
| Income tax expense | 15 | 42 | 65 | 75 |

Income tax expense relates to provisions for income taxes on service income generated in Switzerland that is based on costs incurred in procuring the services.

Management's Discussion and Analysis

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Capital Expenditures

Capital Expenditures on Property, Plant & Equipment ("PP&E")

The net book value of PP&E is principally comprised of development costs related to the Company's share of the Atrush PSC and the fair value of the Company's share of the Sarsang PSC 2P reserves as estimated by the Company's independent qualified reserves evaluator, McDaniel, plus development costs related to the Company's share of the Sarsang PSC since the acquisition. The movements in PP&E are explained below:

| USD Thousands | Nine months ended September 30, 2023 | | | Year ended December 31, 2022 | | |
|------------------------------------|--------------------------------------|------------------|----------------|------------------------------|------------------|----------------|
| | Oil and gas assets | Office equipment | Total | Oil and gas assets | Office equipment | Total |
| Opening net book value | 302,217 | 167 | 302,384 | 138,804 | 167 | 138,971 |
| Additions | 21,107 | - | 21,107 | 31,291 | 67 | 31,358 |
| Sarsang Acquisition | - | - | - | 178,487 | - | 178,487 |
| Depletion and depreciation expense | (20,801) | (53) | (20,854) | (46,365) | (67) | (46,432) |
| Net book value | 302,523 | 114 | 302,637 | 302,217 | 167 | 302,384 |

During the first nine months of 2023, movements in PP&E were comprised of general additions of \$21.1 million (2022 full year: \$31.4 million general additions plus \$178.5 million Sarsang Acquisition), which included capitalized borrowing costs of \$2.4 million (2022 full year: \$1.5 million), net of depletion and depreciation expense of \$20.8 million (2022 full year: \$46.4 million) that resulted in a net increase to PP&E assets of \$0.3 million. Most of the PP&E additions were carried out in Q1 2023, prior to the ITP closure, as the level of capital expenditure has been significantly reduced since.

Financial Position and Liquidity

Accounts receivable

At September 30, 2023, the Company had receivables outstanding as below:

| USD Thousands | At September 30, 2023 | At December 31, 2022 |
|--|-----------------------|----------------------|
| Accounts receivable on oil sales | 94,852 | 95,481 |
| Credit Loss Provision – transportation costs | (3,695) | (3,695) |
| Credit Loss Provision | (17,140) | (3,507) |
| Total accounts receivable | 74,017 | 88,279 |

The accounts receivable on oil sales at September 30, 2023, mainly relates to deliveries from October 2022 through March 2023 on the basis of the KBT pricing mechanism.

A full provision was made during 2022 to account for a possible increase in transportation and access fees of \$3.7 million. According to the KRG, these costs were added as a result of increased pipeline costs and other tariffs. This increase has yet to be agreed between the parties and relates to oil sales prior to September 1, 2022.

As discussed earlier in the section "credit loss provision," the \$17.1 million provision at September 30, 2023, relates to the Company's assessment of the trade receivables given the uncertainty of the timing of recovery of these receivables.

Borrowings

On July 16, 2021, the Company announced the successful placement of the 2025 Bond, which is partially amortized in instalments with \$22.5 million due every six months from July 2023, and the remaining balance due at maturity. The 2025 Bond was issued at a price of 98.5% of nominal value that was applicable to both new money under the Initial Issue Amount of \$111.5 million in July 2021 and the refinancing of \$175 million of existing debt (the 2023 Bond) in September 2022.

Following the closing of the Sarsang Acquisition, the Company announced on September 27, 2022, that the Company's 2023 Bond was exchanged for its 2025 Bond at a 2% premium, in accordance with the 2025 Bond Terms. The existing debt that was refinanced into the new bond included \$7.2 million of the total \$22.8 million debt owed by the Company to Nemesia S.à.r.l. ("Nemesia") with the \$15.6 million balance remaining on amended terms.

Management's Discussion and Analysis

For the three and nine months ended September 30, 2023

During 2021 and 2022, the Company purchased its own bonds in the market at commercially attractive rates. At September 30, 2023, the Company held \$28.4 million of its own 2025 Bond (2022-year end: \$30.7 million). These bonds have not been retired.

On July 26, 2023, the Company announced that it had requested and received bondholder approval for a waiver to release cash from the DSRA. The waiver allowed the Company to use restricted cash in the DSRA to pay the bond interest and amortization obligations due on July 30, 2023. At September 30, 2023, the outstanding principal of the 2025 Bond is \$277.5 million and \$20.2 million of restricted cash is held in the DSRA earning interest.

The movements in borrowings are explained below:

| USD Thousands | At September 30, 2023 | At December 31, 2022 |
|---|-----------------------|----------------------|
| Opening balance | 269,145 | 296,839 |
| Interest/amortization charges | 29,289 | 35,544 |
| Bond amortization / (purchases) | 2,303 | (27,717) |
| 2025 Bond issued | - | 188,528 |
| Amortization of 2023 Bond transaction costs | - | 2,486 |
| 2025 Bond discount | - | (4,092) |
| 2025 Bond transaction costs | - | (6,261) |
| Bond amortization | (22,500) | (175,000) |
| Payments to bondholders - interest | (30,400) | (41,182) |
| Ending balance | 247,837 | 269,145 |
| Non-current portion - net borrowings | 193,745 | 236,443 |
| Current portion - amortization instalments | 45,000 | 22,500 |
| Current portion - accrued bond interest expense | 9,092 | 10,202 |

Loan from related party

In July 2020, the Company announced a full drawdown of Nemesia's liquidity guarantee for \$22.8 million followed by the full and final discharge of this liquidity guarantee by the Bond Trustee. In exchange for the drawdown of funds, the Company was required to issue monthly to Nemesia 50,000 ShaMaran shares for each \$500 thousand drawn down and outstanding until the drawn amount was repaid in full together with interest (the "Loan Shares"). In addition, the Company was required to accrue interest on the amount due to Nemesia at an annual rate of 5%. Repayment of the accrued interest and principal by the Company to Nemesia was payable on or before July 5, 2023, and claim for repayment is subordinated to all obligations under the Company's 2025 Bond Terms.

After closing the Sarsang Acquisition and the bond conversion on September 27, 2022, \$7.2 million of the existing \$22.8 million debt was refinanced into the new 2025 Bond. The balance of \$15.6 million remains as the Nemesia loan with new terms. Repayment of the loan is due on January 30, 2026, six months after maturity of the 2025 Bond. The interest rate on the Nemesia loan was adjusted to match the interest rate on the 2025 Bond of 12% (payable in cash semi-annually) plus an additional interest amount of 2% per annum payable in kind, and the monthly common share allotment to Nemesia was eliminated. Following the amendments described above, the Nemesia loan accounting was changed accordingly.

The 2023 movements in the liquidity guarantee loan balance are explained below:

| USD Thousands | At September 30, 2023 | At December 31, 2022 |
|---------------------------------------|-----------------------|----------------------|
| Opening balance | 16,175 | 21,748 |
| Amortisation | 1,578 | 2,662 |
| Recognize Nemesia loan on new terms | - | 15,600 |
| Derecognize Nemesia loan on old terms | - | (23,835) |
| Payment to Nemesia - Interest | (1,581) | - |
| Ending balance | 16,172 | 16,175 |

Management's Discussion and Analysis

For the three and nine months ended September 30, 2023

Liquidity and Capital Resources

| USD Thousands | For the nine months ended September 30 | |
|--------------------------------------|--|---------|
| | 2023 | 2022 |
| Selected liquidity indicators | | |
| Cash flow from operations | 30,658 | 92,732 |
| Working capital (negative)/positive | (17) | 126,945 |
| Cash in bank | 63,624 | 104,175 |

Cash flow from operations of \$30.7 million for the nine months of 2023 is down by \$62.0 million from \$92.7 million reported in the same period of 2022 principally due to the delay in oil sales payments for the period October 2022 to March 2023 and reduced revenues since the ITP closure.

Working capital at September 30, 2023, was negative \$17 thousand compared to positive \$126.9 million at September 30, 2022. The decrease in working capital since September 30, 2022, is principally due to the Company's receivables now being classified as a non-current asset due to the uncertainty of timing of recovery and the decrease in the cash balance.

Cash in bank decreased by \$42.1 million in the first nine months of 2023, as compared to a decrease of \$67.5 million during the same period of 2022. The main components of the movement in funds were as follows:

- The operating activities of the Company during the first nine months of 2023 resulted in an increase of \$30.7 million in the cash position (2022: increase of \$92.7 million), as explained above.
- Net cash out to investing activities in the first nine months of 2023 was \$20.5 million (2022: cash outflows from \$112.8 million). Cash out to investing activities was comprised of \$25.4 million for investments in the Atrush and Sarsang blocks' development work programs net of cash inflows of \$4.9 million for interest received.
- Net cash outflows to financing activities in the first nine months of 2023 were \$52.2 million (2022: cash outflows from \$47.4 million) and comprised of \$30.4 million of interest payments to ShaMaran bondholders, \$1.6 million of interest payments to Nemesia for the loan and \$20.2 million of 2025 Bond amortization net payment.

As of September 30, 2023, \$5.4 million of payables are claimed as being overdue by the joint operations partner at Atrush. If the amounts had been paid on time and without challenge by the Company, the unrestricted cash balance at September 30, 2023, would have been \$37.9 million. The Company remains in active discussions with the Atrush operator regarding the payment of the cash calls in question.

The interim consolidated financial statements were prepared on the going concern basis, which assumes that the Company will be able to realize into the foreseeable future its assets and liabilities in the normal course of business as they come due. Refer also to the discussion in the section below on "Risks and Uncertainties."

Off Balance Sheet Arrangements

The Company has no off-balance sheet arrangements.

Transactions with Related Parties

| USD Thousands | Purchase of services for periods ended September 30, | | | | Amounts owing at the balance sheet dates | |
|-------------------------------|---|------------|--------------|--------------|---|-------------------|
| | three months | | nine months | | September 30, 2023 | December 31, 2022 |
| | 2023 | 2022 | 2023 | 2022 | | |
| Nemesia | 555 | 525 | 1,578 | 1,883 | 572 | 568 |
| Namdo Management Services Ltd | 7 | 9 | 23 | 25 | - | - |
| Total | 562 | 534 | 1,601 | 1,908 | 572 | 568 |

Nemesia is a company controlled by a trust settled by the estate of the late Adolf H. Lundin and is a shareholder and bondholder of the Company. The Company has a loan from Nemesia and the obligation to accrue 12% annual interest payable in cash semi-annually plus an additional interest amount of 2% per annum payable in kind based on the principal balance outstanding.

Namdo Management Services Ltd. is a private corporation affiliated with a shareholder of the Company and has provided corporate administrative support to the Company.

All transactions with related parties are in the normal course of business and are made on the same terms and conditions as with parties at arm's length.

Management's Discussion and Analysis

For the three and nine months ended September 30, 2023

Outstanding Share Data, Share Units and Stock options

Common shares

The Company had 2,824,362,157 outstanding shares at September 30, 2023 (2,946,409,879 shares fully diluted) and 2,824,362,157 outstanding shares at the date of this MD&A.

Details of share issuance in the first nine months of 2023 are as follows:

- 11,880,002 RSUs vested in March 2023 in accordance with the Company's Share Unit Plan and were issued to grantees. The carrying value of the RSU Shares has been determined based on the Company's average closing share price over the 5-day period prior to the vesting date.
- 3,074,251 RSUs vested in May 2023 in accordance with the Company's Share Unit Plan for employees' end of service and were issued to the grantees. The carrying value of the RSU Shares has been determined based on the Company's average closing share price over the 5-day period prior to the vesting date.
- 557,000 options were exercised in accordance with the Company's plan and issued to a grantee.

Share units and Stock options

ShaMaran has established a share unit plan and a stock option plan whereby the Company may, from time to time, grant up to a total of 10% of the issued share capital to directors, officers, employees or consultants. At September 30, 2023, a total of 122,047,722 shares, 4% of the issued share capital, had been granted of the possible 282,436,215 shares that could be granted under the plans. Under the plans, the Company may also grant performance share units ("PSUs"), RSUs or DSUs. As at September 30, 2023, and the date of this MD&A, there are no PSUs outstanding. The DSU plan exists for non-executive directors of the Company.

During 2023, the Company granted:

- 19,750,000 RSUs to certain senior officers and other eligible persons of the Company at a grant date share price of CAD 0.063. In the first nine months of 2023, a total of 14,954,254 RSUs vested, and the same quantity of shares were issued to plan participants, 2,319,084 RSUs were cancelled or expired due to the end of service of plan participants. The Statement of Comprehensive Income includes RSU-related charges of \$777 thousand (2022: \$797 thousand) for the first nine months.
- 4,770,110 of DSUs to non-executive directors at a grant share price of CAD 0.05. The Statement of Comprehensive Income includes DSU-related charges of \$(171) thousand for the first nine months of 2023 (2022: \$233 thousand). The carrying amount of the DSU liability at September 30, 2023, is \$614 thousand.
- 49,400,000 stock options to certain senior officers and other eligible persons of the Company at a strike price of CAD 0.063. In the first nine months of 2023, a total of 50,720,000 were cancelled due to the end of service of grantees. The Statement of Comprehensive Income includes option-related charges of \$1,082 thousand (2022: \$760 thousand) for the first nine months.

At September 30, 2023, there were 80,863,000 stock options outstanding under the Company's employee incentive stock option plan, which represents 2.9% of the total shares outstanding at September 30, 2023. In the first nine months of 2023, 557,000 stock options were exercised (year 2022: nil).

The Company has no warrants outstanding.

Movements in the Company's outstanding options and share units in the year are explained below:

| | Number of share options outstanding | Number of RSUs outstanding | Number of DSUs outstanding |
|---|---|----------------------------------|----------------------------------|
| At December 31, 2022 | 82,740,000 | 22,123,339 | 11,814,611 |
| Granted in the period | 49,400,000 | 19,750,000 | 4,770,110 |
| Expired/cancelled in the period | (50,720,000) | (2,319,084) | |
| Option shares exercised | (557,000) | - | - |
| RSU shares vested and issued | - | (14,954,254) | - |
| At September 30, 2023 | 80,863,000 | 24,600,001 | 16,584,721 |
| Quantities vested and unexercised: | | | |
| At December 31, 2022 | 63,939,995 | - | 11,814,611 |
| At September 30, 2023 | 80,863,000 | - | 16,584,721 |

Management's Discussion and Analysis

For the three and nine months ended September 30, 2023

Contractual Obligations and Commitments

Production Sharing Contracts

The Company is responsible for its pro-rata share of petroleum costs incurred in executing the development and production work programs on the Atrush and Sarsang blocks. ShaMaran also carries its pro-rata share of the KRG's petroleum costs in the Sarsang Block.

As at September 30, 2023, the outstanding commitments of the Company were as follows:

| USD Thousands | For the year ended September 30, | | | | Total |
|--|----------------------------------|------------|------------|---------------|---------------|
| | 2024 | 2025 | 2026 | Thereafter | |
| Atrush and Sarsang block development and PSC | 5,947 | 166 | 166 | 662 | 6,941 |
| Sarsang contingent consideration | - | - | - | 15,000 | 15,000 |
| Corporate office and other | 98 | - | - | - | 98 |
| Total commitments | 6,045 | 166 | 166 | 15,662 | 22,039 |

Amounts relating to Atrush and Sarsang block developments represent the Company's unfunded paying interest share of the revised 2023 work program and other obligations under the PSC's. Spending has been reduced by the operators of both blocks due to the closure of the export pipeline in March 2023.

The contingent consideration relates to the purchase consideration of the Sarsang Acquisition and is payable to the seller upon (i) cumulative gross oil production from the Sarsang PSC reaching 130 MMbbls and (ii) subject to Brent crude oil prices averaging at least \$60/bbl for the preceding twelve-month period. The Company estimates the fair value of this contingent consideration at the end of each quarter and treats any difference as a finance income/cost.

Critical Accounting Policies and Estimates

The unaudited condensed consolidated financial statements of the Company have been prepared by management using IFRS. In preparing financial statements, management makes informed judgments and estimates that affect the reported amounts of assets and liabilities as at the date of the financial statements and affect the reported amounts of revenues and expenses during the period. Specifically, estimates are utilized in calculating depletion, asset retirement obligations, fair values of assets on acquisition of control, share-based payments, amortization and impairment write-downs as required. Actual results could differ from these estimates and differences could be material.

Accounting for Oil and Gas Operations

The Company follows the successful efforts method of accounting for its oil and gas operations. Under this method acquisition costs of oil and gas properties, costs to drill and equip exploratory and appraisal wells that are likely to result in proved reserves and costs of drilling and equipping development wells are capitalized and subject to annual impairment assessment.

Exploration well costs are initially capitalized and, if subsequently determined to have not found sufficient reserves to justify commercial production, are charged to exploration expense. Exploration well costs that have found sufficient reserves to justify commercial production, but whose reserves cannot be classified as proved, continue to be capitalized if sufficient progress is being made to assess the reserves and economic viability of the well or related project.

Capitalized costs of proved oil and gas properties are depleted using the unit of production method based on estimated gross proved and probable reserves of petroleum and natural gas as determined by independent engineers. Successful exploratory wells and development costs and acquired resource properties are depleted over proved and probable reserves. Acquisition costs of unproved reserves are not depleted or amortized while under active evaluation for commercial reserves. Costs associated with significant development projects are depleted once commercial production commences. A revision to the estimate of proved and probable reserves can have a significant impact on earnings as they are a key component in the calculation of depreciation, depletion and accretion.

Management's Discussion and Analysis

For the three and nine months ended September 30, 2023

Producing properties and significant unproved properties are assessed annually, or more frequently as economic events dictate, for potential indicators of impairment. Economic events which would indicate impairment include:

- The period for which the Company has the right to explore in the specific area has expired during the period or will expire in the near future and is not expected to be renewed;
- Substantive expenditure on further exploration for and evaluation of mineral resources in the specific area is neither budgeted nor planned;
- Sufficient data exists to indicate that, although a development in the specific area is likely to proceed, the carrying amounts of E&E and oil and gas assets is unlikely to be recovered in full, from successful development or by sale;
- Extended decreases in prices or margins for oil and gas commodities or products; and
- A significant downwards revision in estimated volumes or an upward revision in future development costs.

For impairment testing the assets are aggregated into cash generating unit ("CGU") cost pools based on their ability to generate largely independent cash flows. The recoverable amount of a CGU is the greater of its fair value less costs to sell and its value in use. Fair value is determined to be the amount for which the asset could be sold in an arm's length transaction. Value in use is determined by estimating the present value of the future net cash flows expected to be derived from the continued use of the asset or CGU.

Where conditions giving rise to the impairment subsequently reverse the effect of the impairment charge is also reversed as a credit to the statement of comprehensive income net of any depletion and depreciation that would have been charged since the impairment.

In 2023 all the Company's development activities are conducted jointly with others.

Risks in estimating resources

There are uncertainties inherent in estimating the quantities of reserves and resources including factors which are beyond the control of the Company. Estimating reserves and resources is a subjective process and the results of drilling, testing, production and other new data after the date of an estimate may result in revisions to original estimates.

Reservoir parameters may vary within reservoir sections. The degree of uncertainty in reservoir parameters used to estimate the volume of hydrocarbons, such as porosity, net pay and water saturation, may vary. The type of formation within a reservoir section, including rock type and proportion of matrix or fracture porosity, may vary laterally and the degree of reliability of these parameters as representative of the whole reservoir may be proportional to the overall number of data points (wells) and the quality of the data collected. Reservoir parameters such as permeability and effectiveness of pressure support may affect the recovery process. Recovery of reserves and resources may also be affected by the availability and quality of water, fuel gas, technical services and support, local operating conditions, security, performance of the operating company and the continued operation of well and plant equipment.

Additional risks associated with estimates of reserves and resources include risks associated with the oil and gas industry in general which include normal operational risks during drilling activity, development and production; delays or changes in plans for development projects or capital expenditures; the uncertainty of estimates and projections related to production, costs and expenses; health, safety, security and environmental risks; drilling equipment availability and efficiency; the ability to attract and retain key personnel; the risk of commodity price and foreign exchange rate fluctuations; the uncertainty associated with dealing with governments and obtaining regulatory approvals; performance and conduct of the respective Operator; and risks associated with international operations.

The Company's project is in the development stage and, as such, additional information must be obtained by further drilling and testing to ultimately determine the economic viability of developing any of the contingent or prospective resources. There is no certainty that the Company will be able to commercially produce any portion of its contingent or prospective resources. Any significant change, in particular if the volumetric resource estimates were to be materially revised downwards in the future, could negatively impact investor confidence and ultimately impact the Company's performance, share price and total market capitalization.

The Company has engaged professional geologists and engineers to evaluate reservoir and development plans; however, process implementation risk remains. The Company's reserves and resource estimations are based on data obtained by the Company which has been independently evaluated by McDaniel.

Management's Discussion and Analysis

For the three and nine months ended September 30, 2023

FINANCIAL INSTRUMENTS

The Company's financial instruments currently consist of cash, cash equivalents, advances to joint operations, other receivables, borrowings, related party loan, accounts payable and accrued expenses, accrued interest on bonds, provisions for decommissioning costs, and current tax liabilities. The Company classifies its financial assets and liabilities at initial recognition in the following categories:

- **Financial Assets at Amortized Cost** – Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest. This includes the Company's loans and receivables which consist of fixed or determined cash flows related solely to principal and interest amounts or contractual sales of oil. The Company's intent is to hold these receivables until cash flows are collected. Financial assets at amortized cost are recognized initially at fair value, net of any transaction costs incurred and subsequently measured at amortized cost using the effective interest method. The Company recognizes a loss allowance for any expected credit losses on a financial asset that is measured at amortized cost.
- **Financial Assets at Fair Value through Profit or Loss ("FVTPL")** – Financial assets measured at FVTPL are assets which do not qualify as financial assets at amortized cost or at fair value through other comprehensive income. The Company does not currently have any financial assets measured at FVTPL.
- **Financial Liabilities at Amortized Cost** – Financial liabilities are measured at amortized cost using the effective interest method, unless they are required to be measured at FVTPL, or the Company has opted to measure them at FVTPL. Borrowings and accounts payable are recognized initially at fair value, net of any transaction costs incurred, and subsequently at amortized cost using the effective interest method.
- **Financial Liabilities at FVTPL** – Financial liabilities measured at FVTPL are liabilities which include embedded derivatives and cannot be classified as amortized cost. The Company does not currently have any financial liabilities measured at FVTPL.

With the exception of borrowings, accrued interest on bonds and provisions for decommissioning costs, which have fair value measurements based on valuation models and techniques where the significant inputs are derived from quoted prices or indices, the fair values of the Company's other financial instruments did not require valuation techniques to establish fair values as the instrument was either cash and cash equivalents or, due to the short term nature, readily convertible to or settled with cash and cash equivalents.

The Company is exposed in varying degrees to a variety of financial instrument related risks which are discussed in the following sections:

Financial Risk Management Objectives

The Company's management monitors and manages the Company's exposure to financial risks facing the operations. These financial risks include market risk (including commodity price, foreign currency and interest rate risks), credit risk and liquidity risk.

The Company does not presently hedge against these risks as the benefits of entering into such agreements is not considered to be significant enough as to outweigh the significant cost and administrative burden associated with such hedging contracts.

Commodity price risk is a risk as the prices that the Company receives for its oil production may have a significant impact on the Company's revenues and cash flows provided by operations. During the third quarter, the Company received Sarsang oil sales revenues at a negotiated local price that was considerably less than would otherwise have been received if the ITP was available for export and sales made at least at the KBT price. It is unclear when the ITOP will re-open and a payment mechanism agreed so that export sales can resume at international pricing.

The Company does not hedge against commodity price risk.

Foreign currency risk is a risk due to the substantial portion of the Company's operations require purchases denominated in USD, which is the functional and reporting currency of the Company and the currency in which the Company maintains the substantial portion of its cash and cash equivalents. Certain of its operations require the Company to make purchases denominated in foreign currencies, which are currencies other than USD and correspond to the various countries in which the Company conducts its business, most notably, CHF and CAD. As a result, the Company holds some cash and cash equivalents in foreign currencies and is therefore exposed to foreign currency risk due to exchange rate fluctuations between the foreign currencies and the USD. The Company considers its foreign currency risk is limited because it holds relatively insignificant amounts of foreign currencies at any point in time and since its volume of transactions in foreign currencies is currently relatively low. The Company has elected not to hedge its exposure to the risk of changes in foreign currency exchange rates.

Management's Discussion and Analysis

For the three and nine months ended September 30, 2023

Interest rate risk is a risk due to a fluctuation in short-term interest rates as the Company earns interest income at variable rates on its cash and cash equivalents.

The Company's policy on interest rate management is to maintain a certain amount of funds in the form of cash and cash equivalents for short-term liabilities and to have the remainder held on relatively short-term deposits.

ShaMaran is leveraged through bond financing at the corporate level. However, the Company is not exposed to interest rate risks associated with its 2025 bond as the interest rate is fixed.

Credit risk is a risk that a counterparty will default on its contractual obligations resulting in financial loss to the Company. The Company is primarily exposed to credit risk on its cash and cash equivalents, loans and receivables.

The Company manages credit risk by monitoring counterparty ratings and credit limits and by maintaining excess cash and cash equivalents on account in instruments having a minimum credit rating of R-1 (mid) or better (as measured by Dominion Bond Rate Services) or the equivalent thereof according to a recognized bond rating service.

The carrying amounts of the Company's financial assets recorded in the consolidated financial statements represent the Company's maximum exposure to credit risk.

Liquidity risk is a risk that the Company will have difficulties meeting its financial obligations as they become due. In common with many oil and gas companies, the Company raises financing for its development activities in discrete tranches to finance its activities for limited periods. The Company seeks to acquire additional funding as and when required. The Company anticipates making substantial capital expenditures in the future for the development and production of oil and gas reserves and as the Company's projects moves further into the development stage, specific financing, including the possibility of additional debt, may be required to enable future development to take place. The financial results of the Company will impact its access to the capital markets necessary to undertake or complete future drilling and development programs. There can be no assurance that debt or equity financing, or future cash generated by operations, would be available or sufficient to meet these requirements or, if debt or equity financing is available, that it will be on terms acceptable to the Company.

The Company manages liquidity risk by maintaining adequate cash reserves and by continuously monitoring forecast and actual cash flows. Annual capital expenditure budgets are prepared, which are regularly monitored and updated as considered necessary. In addition, the Company requires authorizations for expenditure on both its non-operating projects to further manage capital expenditures.

Management's Discussion and Analysis

For the three and nine months ended September 30, 2023

RISK AND UNCERTAINTIES

ShaMaran is engaged in the development and production of crude oil and natural gas, and its operations are subject to various risks and uncertainties that include but are not limited to those listed below. Additional risks and uncertainties not presently known to the management of the Company or that management of the Company presently deem to be immaterial may also impair the business and operations of the Company and cause the price of the shares in the Company to decline. If any of the risks described below materialize the effect on the Company's business, financial condition or operating results could be materially adverse.

Implementation of the 2023-2025 Federal Budget Law ("Federal Budget Law")

As previously noted in the Company's Q2 MD&A a three year federal budget law was enacted but its implementation regarding provisions relating the KRG's monthly budget allocations has not yet been accomplished. The legal actions taken by the KRG have not had any result in resolving the impasse over allocating and actual paying the KRG its budget allocations. As at the date of this MD&A, the Company further notes that there have been numerous public reports that discussions to agree on the implementation of the Federal Budget Law are on-going between the KRG and Federal Government and the KRG has in October 2023 delivered to officials in Baghdad the KRG's first half 2023 accounting of revenues and expenditures as a means also potentially to assist in the implementation of the monthly budget allocations from the Federal Government. The Company had hoped that the passage of the Federal Budget Law, including a production commitment from the KRG, would have enabled regular monthly budget transfers from Iraq to the KRG, as well as normalization of relations between the region and the Federal Government of Iraq but that is yet to be seen and at the date of this MD&A these all remain uncertainties. There continues to be no guarantee however that if these budget allocation revenues, even if received in full and on time, will be sufficient to cover regular payments per the PSC terms and of outstanding payables to IOC's.

Continuing export pipeline shutdown

The ITP was closed on March 25, 2023, and remains shutdown as at the date of this MD&A. Discussions continue among the relevant parties to resume oil exports via the ITP as soon as possible. In response to the situation, together with our partners in Atrush and Sarsang, we are continuing to take actions to preserve liquidity through significant deferral of expenditures across the business (See "Business Outlook"). The interruption to production and payments represents a continuing risk to the Company's liquidity position. In early October 2023, Turkish officials notified Iraqi officials that the ITP was technically ready as of October 4, 2023, for export of Iraq's oil production (including from the KRG). Despite various public statements that ITP exports will be restarting, there can be no certainty when exports and payments will resume, and the Company is continually monitoring this matter.

Federal Supreme Court of Iraq ruling

As previously noted, the Federal Supreme Court of Iraq ruled in 2022 that the Kurdistan Region's 2007 Oil and Gas Law is unconstitutional. The ruling also instructed the MoO to take steps to implement the court's decision, and court proceedings to invalidate the production sharing contracts of certain IOC's were launched in the Karkah Commercial Court in Baghdad. Neither the Company nor any of its subsidiaries has at the date of this MD&A been served any court documentation regarding these actions by the MoO, and it is the belief of the Company that no judgment in these cases has been enforced. It is also the understanding of the Company that there has been dialogue between the KRG and the MoO on this issue, and, as at the date of the MD&A, any enforcement of any rulings in this matter has been frozen. It is noted that all Kurdistan PSC's are governed by English law, and dispute/enforcement actions (if any) are mandated as per Kurdistan PSC terms to be conducted in London under London International Court of Arbitration rules. The Company continues to monitor the situation closely.

Political uncertainty exists in Kurdistan and Iraq where ShaMaran's assets are located. While Kurdistan is a federally recognized semi-autonomous political region in Iraq, ShaMaran's business in Kurdistan may be influenced by political developments between the KRG and the Iraq Federal Government, as well as political developments of neighbouring states within the region, like Turkey, and surrounding areas. Kurdistan and Iraq have a history of political and social instability. As a result, the Company is subject to political, economic and other uncertainties that are not within its control. These uncertainties include, but are not limited to, changes in government policies and legislation, adverse legislation or determinations or rulings by governmental and judicial authorities and disputes between the KRG and Iraq Federal Government and politically-motivated militia activity such as drone attacks against oil and gas facilities in Kurdistan. There is a risk that some levels of authority of the KRG, and corresponding systems in place, could be transferred in the future to the Iraq Federal Government or one of its ministries or authorities, or new modes of administering the KRI oil and gas industry might be agreed. Changes to the incumbent political regime could result in delays in operations and additional costs that could materially adversely impact the operations and future prospects of the Company and could have a material adverse effect on the Company's business and financial condition.

Russia-Ukraine and Gaza-Israel conflicts

The conflict between Russia and Ukraine continues to exacerbate the global oil market supply shortage. The profound effects of this crisis are likely to be long lasting as consumers and producers alike reshape their thinking around access to resources and security of supply. The Company notes the implications for commodity prices and potential interruptions of supply chains and third-party services from this ongoing conflict. The Company is also monitoring international sanctions and trade control legislation in order to mitigate any potential impact on the Company's operations. Upon resumption of KRG purchases of oil from the Atrush and Sarsang blocks, the oil would be sold at Ceyhan primarily in the Mediterranean crude market, and as such the Russia-Ukraine conflict will indirectly impact the Company's results. Russian sales of heavily discounted Urals crude barrels in the Mediterranean crude market resulted in lower realized prices for the KRG's crude, an impact that may continue in the future so long as KBT pricing is applied. At the date of this MD&A, it appears that SOMO may take over the sale of KRI oil production delivered at Ceyhan with Kirkuk blend pricing, but the Russia-Ukraine conflict may continue to impact pricing.

The Gaza-Israel conflict has not appeared yet to have any impact on the Company's operations in KRI nor has it as at the date of the MD&A had any impact on local sales pricing of Kurdistan oil.

Management's Discussion and Analysis

For the three and nine months ended September 30, 2023

For more information on risk factors which may affect the Company's business refer also to the discussion of risks under the "Reserves and Resources" and "Financial Instruments" sections of this MD&A, as well as to the "Risk Factors" section of the Company's 2022 Annual Information Form.

ADDITIONAL INFORMATION

Additional information related to the Company, including its 2022 Annual Information Form, is available on SEDAR+ at www.sedarplus.ca and on the Company's website at www.shamaranpetroleum.com.

ShaMaran plans to publish its financial statements for the year ending December 31, 2023, on March 6, 2024.

OTHER SUPPLEMENTARY INFORMATION

Abbreviations

| | |
|-----|-----------------|
| CAD | Canadian dollar |
| CHF | Swiss Franc |
| EUR | Euro |
| USD | US dollar |

Oil-related terms and measurements

| | |
|--------|--|
| bbbl | Barrel (1 barrel = 159 litres) |
| boe | Barrels of oil equivalent |
| boepd | Barrels of oil equivalent per day |
| bopd | Barrels of oil per day |
| Mbbl | Thousand barrels |
| MMbbl | Million barrels |
| Mboe | Thousand barrels of oil equivalent |
| Mboepd | Thousand barrels of oil equivalent per day |
| Mbopd | Thousand barrels of oil per day |
| MMboe | Million barrels of oil equivalent |

Condensed Interim Consolidated Statement of Comprehensive Income (unaudited)
For the three and nine months ended September 30, 2023

| <i>Expressed in thousands of United States dollars</i> | Note | Three months ended September 30, | | Nine months ended September 30, | |
|---|------|-------------------------------------|----------------|------------------------------------|-----------------|
| | | 2023 | 2022 | 2023 | 2022 |
| Revenues | 5 | 12,644 | 39,812 | 62,566 | 123,492 |
| Cost of goods sold: | | | | | |
| Lifting costs | 6 | (4,849) | (4,647) | (22,022) | (14,908) |
| Other costs of production | 6 | (71) | (52) | (249) | (132) |
| Depletion | 6 | (6,129) | (6,253) | (20,801) | (17,705) |
| Gross margin on oil sales | | 1,595 | 28,860 | 19,494 | 90,747 |
| Depreciation and amortization expense | | (61) | (55) | (178) | (164) |
| Share based payments expense | 18 | (315) | (212) | (1,688) | (1,789) |
| Credit loss provision | 12 | (644) | (1,492) | (13,633) | (4,000) |
| General and administrative expense | 7 | (1,575) | (2,275) | (7,422) | (6,227) |
| (Loss) / Income from operating activities | | (1,000) | 24,826 | (3,427) | 78,567 |
| Bargain purchase gain on acquisition | | - | 50,852 | 360 | 50,852 |
| Finance income | 8 | 1,774 | 2,601 | 5,703 | 3,175 |
| Finance cost | 9 | (8,961) | (11,809) | (28,373) | (29,841) |
| Net finance cost | | (7,187) | (9,208) | (22,670) | (26,666) |
| (Loss) / Income before income tax expense | | (8,187) | 66,470 | (25,737) | 102,753 |
| Income tax expense | 10 | (15) | (42) | (65) | (75) |
| (Loss) / Income for the period | | (8,202) | 66,428 | (25,802) | 102,678 |
| Other comprehensive income | | | | | |
| Items that will not be reclassified to profit or loss: | | | | | |
| Re-measurements on defined pension plan | | (1) | (4) | (65) | 424 |
| Items that may be reclassified to profit or loss: | | | | | |
| Currency translation differences | | (49) | (39) | (13) | (104) |
| Total other comprehensive (income) / loss | | (50) | (43) | (78) | 320 |
| Total comprehensive (loss) / income for the period | | (8,252) | 66,385 | (25,880) | 102,998 |
| (Loss) / income in dollars per share: | | | | | |
| Basic | | - | 0.03 | (0.01) | 0.04 |
| Diluted | | - | 0.03 | (0.01) | 0.04 |

The accompanying Notes are an integral part of these condensed interim consolidated financial statements.

Condensed Interim Consolidated Balance Sheet (unaudited)

As at September 30, 2023 and December 31, 2022

| <i>Expressed in thousands of United States dollars</i> | Note | September 30, 2023 | December 31, 2022 |
|--|------|--------------------|-------------------|
| ASSETS | | | |
| Non-current assets | | | |
| Property, plant and equipment | 11 | 302,637 | 302,384 |
| Accounts receivable | 12 | 74,017 | - |
| Right-of-use asset | | 93 | 196 |
| Intangible assets | | 5 | 15 |
| | | 376,752 | 302,595 |
| Current assets | | | |
| Cash and cash equivalents, unrestricted | 13 | 43,304 | 69,273 |
| Cash and cash equivalents, restricted | 14 | 20,320 | 36,457 |
| Other current assets | | 1,254 | 2,089 |
| Accounts receivable | 12 | - | 88,279 |
| | | 64,878 | 196,098 |
| TOTAL ASSETS | | 441,630 | 498,693 |
| LIABILITIES | | | |
| Non-current liabilities | | | |
| Borrowings | 14 | 193,745 | 236,443 |
| Provisions | 16 | 26,104 | 32,926 |
| Loan from related party | 15 | 16,172 | 16,175 |
| Cash-settled deferred share units | 18 | 614 | 785 |
| Pension liability | | 405 | 401 |
| Lease liability | | - | 53 |
| | | 237,040 | 286,783 |
| Current liabilities | | | |
| Borrowings | 14 | 45,000 | 22,500 |
| Accounts payable and accrued expenses | 13 | 10,676 | 15,286 |
| Accrued interest expense on bonds | 14 | 9,092 | 10,202 |
| Lease liability | | 89 | 138 |
| Current tax liabilities | | 38 | 90 |
| | | 64,895 | 48,216 |
| EQUITY | | | |
| Share capital | 17 | 671,136 | 670,250 |
| Share based payments reserve | 18 | 11,616 | 10,621 |
| Cumulative translation adjustment | | 8 | 21 |
| Accumulated deficit | | (543,065) | (517,198) |
| | | 139,695 | 163,694 |
| TOTAL EQUITY AND LIABILITIES | | 441,630 | 498,693 |

The accompanying Notes are an integral part of these condensed interim consolidated financial statements.

Signed on behalf of the Board of Directors

/s/Michael S. Ebsary
Michael S. Ebsary, Director

/s/Chris Bruijnzeels
Chris Bruijnzeels, Director

Condensed Interim Consolidated Statement of Cash Flow (unaudited)
For the three and nine months ended September 30, 2023

| <i>Expressed in thousands of United States dollars</i> | Note | Three months ended September 30, | | Nine months ended September 30, | |
|--|-------|-------------------------------------|------------------|------------------------------------|------------------|
| | | 2023 | 2022 | 2023 | 2022 |
| Operating activities | | | | | |
| (Loss) / Income for the period | | (8,202) | 66,428 | (25,802) | 102,678 |
| Adjustments for non-cash related items: | | | | | |
| Borrowing costs – net of amount capitalized | | 9,874 | 12,067 | 30,016 | 30,620 |
| Depreciation, depletion and amortization expense | | 6,190 | 6,308 | 20,979 | 17,869 |
| Share based payment expense | | 315 | 212 | 1,650 | 1,701 |
| Unwinding discount on decommissioning provision | | 20 | (259) | (70) | (826) |
| Net gain from settlement of debt | | - | (1,138) | - | (1,138) |
| Bargain purchase gain | | - | (50,852) | (360) | (50,852) |
| Re-measurements on defined pension plan | | (1) | (4) | (65) | 424 |
| Foreign exchange gain | 8 | (37) | (34) | (1) | (114) |
| Interest income | 8 | (1,737) | (1,429) | (5,702) | (1,923) |
| Changes in accounts payable and accrued expenses | | 3,043 | 44,607 | (4,555) | 41,054 |
| Changes in accounts receivable on oil sales | | 2,438 | (45,259) | 14,262 | (46,228) |
| Changes in other current assets | | 1,208 | (2,434) | 366 | (106) |
| Changes in current tax liabilities | | 15 | 33 | (52) | 25 |
| Changes in pension liability | | - | 4 | (8) | (452) |
| Net cash inflows from operating activities | | 13,126 | 28,250 | 30,658 | 92,732 |
| Investing activities | | | | | |
| Interest received on cash deposits | 8 | 955 | 1,429 | 4,920 | 1,923 |
| Purchase of acquisition net of cash received | | - | (110,437) | - | (110,437) |
| Loans – payments received | | - | - | - | 8,813 |
| Purchase of property, plant and equipment | | (3,910) | (7,353) | (25,427) | (13,051) |
| Net cash outflows to investing activities | | (2,955) | (116,361) | (20,507) | (112,752) |
| Financing activities | | | | | |
| Bond amortization / (purchases) | | 2,303 | (27,456) | 2,303 | (27,456) |
| Principal element of lease payments | | 1 | 15 | (71) | (46) |
| Rights offering transaction costs | | - | (130) | - | (2,067) |
| 2025 Bond transaction costs | | - | (6,261) | - | (6,261) |
| Shares issued on Rights Offering | | - | - | - | 29,572 |
| Payments to bondholders and related party – interest | 14,15 | (18,936) | (23,994) | (31,981) | (41,182) |
| Cash paid out on bond amortization | 14 | (22,500) | - | (22,500) | - |
| Net cash outflows to financing activities | | (39,132) | (57,826) | (52,249) | (47,440) |
| Effect of exchange rate changes on cash and cash equivalents | | 36 | (17) | (8) | (31) |
| Change in cash and cash equivalents | | (28,925) | (145,954) | (42,106) | (67,491) |
| Cash and cash equivalents, beginning of the year | | 92,549 | 250,129 | 105,730 | 171,666 |
| Cash and cash equivalents, end of the period* | | 63,624 | 104,175 | 63,624 | 104,175 |
| *Inclusive of restricted cash | 14 | 20,320 | 36,132 | 20,320 | 36,132 |

The accompanying Notes are an integral part of these condensed interim consolidated financial statements.

Condensed Interim Consolidated Statement of Changes in Equity (unaudited)
For the year 2022 and nine months ended September 30, 2023

| <i>Expressed in thousands of United States dollars</i> | Share capital | Share based payments reserve | Loan Share reserve | Cumulative translation adjustment | Accumulated deficit | Total |
|--|----------------|------------------------------|--------------------|-----------------------------------|---------------------|----------------|
| Balance at January 1, 2022 | 640,521 | 9,446 | 2,490 | (20) | (633,899) | 18,538 |
| Total comprehensive income / (loss) for the period: | | | | | | |
| Income for the period | - | - | - | - | 102,678 | 102,678 |
| Other comprehensive (loss) / income | - | - | - | (104) | 424 | 320 |
| Transactions with owners in their capacity as owners: | | | | | | |
| Share based payments expense | - | 741 | - | - | - | 741 |
| Loan Shares issued | 1,179 | - | (2,490) | - | 1,193 | (118) |
| Shares issued on Rights Offering | 29,571 | - | - | - | - | 29,571 |
| Transaction costs | (2,066) | - | - | - | - | (2,066) |
| RSU Shares issued | 816 | - | - | - | - | 816 |
| | 29,500 | 741 | (2,490) | (104) | 104,295 | 131,942 |
| Balance at September 30, 2022 | 670,021 | 10,187 | - | (124) | (529,604) | 150,480 |
| Balance at December 31, 2022 | 670,250 | 10,621 | - | 21 | (517,198) | 163,694 |
| Total comprehensive income for the period: | | | | | | |
| Loss for the period | - | - | - | - | (25,802) | (25,802) |
| Other comprehensive loss | - | - | - | (13) | (65) | (78) |
| Transactions with owners in their capacity as owners: | | | | | | |
| Share based payments expense (excluding DSU, Note 18) | - | 995 | - | - | - | 995 |
| Options exercised | 38 | - | - | - | - | 38 |
| RSU Shares issued | 848 | - | - | - | - | 848 |
| | 886 | 995 | - | (13) | (25,867) | (23,999) |
| Balance at September 30, 2023 | 671,136 | 11,616 | - | 8 | (543,065) | 139,695 |

The accompanying Notes are an integral part of these condensed interim consolidated financial statements.

Notes to the Condensed Interim Consolidated Financial Statements (unaudited)

For the year 2022 and nine months ended September 30, 2023

Expressed in thousands of United States dollars

1. General information

ShaMaran Petroleum Corp. (“ShaMaran” and together with its subsidiaries the “Company”) is incorporated under the Business Corporations Act, British Columbia, Canada. The address of the registered office is Suite 2900, 550 Burrard Street, Vancouver, British Columbia V6C 0A3, Canada. The Company’s shares trade on the TSX Venture Exchange in Canada and NASDAQ First North Growth Market in Sweden under the symbol “SNM”.

The Company is engaged in the business of oil and gas exploration and production and holds the following interests:

- 27.6% non-operated participating interest in the Atrush Block production sharing contract (“Atrush PSC”) in the Kurdistan Region of Iraq (“KRI”). The Atrush Block twenty-year development period commenced in Q4 2013 with an automatic right to a five-year extension and the possibility to extend for an additional five years. Oil production on the Atrush Block commenced in Q3 2017.
- 18% non-operated participating interest (22.5% paying interest) in the Sarsang production sharing contract (“Sarsang PSC”) in the KRI. This interest is consolidated in the Company’s financial statements from September 14, 2022, when ShaMaran closed the acquisition of TEPKRI Sarsang A/S, a subsidiary of TotalEnergies S.E. (the “Sarsang Acquisition”). The Sarsang Block twenty-year development period commenced in Q2 2013 with an automatic right to a five-year extension and the possibility to extend for an additional five years. Oil production on the Sarsang Block commenced in Q1 2013.

2. Basis of preparation and going concern

a. Basis of preparation

These unaudited condensed interim consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (“IFRS”) as issued by the International Accounting Standards Board (“IASB”) and the IFRS Interpretations Committee. The significant accounting policies of the Company have been applied consistently throughout the year. The policies applied in these unaudited condensed interim consolidated financial statements are based on IFRS as of November 8, 2023, the date these unaudited condensed interim consolidated financial statements were approved and authorized for issuance by the Company’s board of directors (“the Board”).

b. Going concern

These unaudited condensed interim consolidated financial statements have been prepared on the going concern basis, which assumes that the Company will be able to realize its assets and liabilities in the normal course of business as they come due in the foreseeable future.

The Company’s operations were heavily impacted by the closure of the Iraq-Turkey pipeline (“ITP”) on March 25, 2023, a situation that continues as of the date of these financial statements. The Atrush Block had no production since early April 2023 when the block’s oil storage reached its capacity, but production restarted on November 7, 2023, at a reduced rate. The Sarsang Block has continued producing at a reduced rate with additional oil storage capacity secured late in April 2023 and sales to local refineries on an ad hoc basis. The Company understands that negotiations continue between officials in Iraq and Turkey about re-opening the ITP. See Note 22 for further detail on recent developments.

Since the ITP shutdown, the Company and its operating partners have engaged in a number of initiatives aimed at cutting costs (both operating and capital expenditures) for the Company’s two assets. The Company is actively pursuing further cost-reduction initiatives and encouraging our operating partners to increase or commence local sales to improve liquidity. During the quarter, the Company successfully engaged with its bondholders to seek additional balance-sheet flexibility given the current pipeline and payment situation, refer to Note 14.

Uncertainty remains regarding the timing and viability of payments by the Kurdistan Regional Government (“KRG”) for accounts receivable from past oil sales. As a result, the Company has adjusted the credit loss provision to reflect this uncertainty, refer to Note 12 for additional information. The Company (together with other international oil companies) is still discussing the appropriate recovery mechanism for these receivables with the KRG, but full recovery is expected based on precedents.

Notes to the Condensed Interim Consolidated Financial Statements (unaudited)

For the year 2022 and nine months ended September 30, 2023

Expressed in thousands of United States dollars

Considering the impact of all of the above, and including the current local sales commitments, the Company expects to have sufficient cash in the next 12 months to fund its costs. However, if the ITP remains closed, local sales do not continue and there is no recovery of the KRG receivables, the Company could require additional liquidity to fund the 2025 Bond obligations. The possibility that the Company's financial resources are potentially insufficient to meet its debt obligations indicates a material uncertainty that may cast significant doubt over the Company's ability to continue as a going concern. Therefore, the Company might be unable to realize its assets and discharge its liabilities in the normal course of business. These interim consolidated financial statements do not include the adjustments that would result if the Company is unable to continue as a going concern.

c. Significant accounting policies

These unaudited condensed interim consolidated financial statements have been prepared following the same accounting policies and methods of application as those in the Company's audited annual consolidated financial statements for the year ended December 31, 2022.

3. Critical accounting judgments and key sources of estimation uncertainty

Areas of critical accounting judgments that have the most significant effect on the amounts recognized in the financial statements are mainly disclosed in Note 4 of the Company's audited consolidated financial statements for the year ended December 31, 2022. Refer to Note 2b for additional information.

4. Business and geographical segments

The Company operates in one business segment, oil and gas exploration and production, in one geographical segment, the KRI. As a result, in accordance with *IFRS 8: Operating Segments*, the Company has presented its financial information collectively for one operating segment.

5. Revenues

As discussed in Note 2b, the ITP has been closed since March 25, 2023. The revenues recorded in the second and third quarter of 2023 relate entirely to oil sold to local refineries from the Sarsang Block since April 2023. These sales are *ad hoc* and vary in quantity from week to week but are expected to continue on an *ad hoc* basis until ITP exports resume. Prices for crude oil sales to local refineries are in line with the local market and at a significant discount to international benchmark prices.

The comparative revenues in the first nine months of 2022 relate mainly to the Company's entitlement share of oil from Atrush as the Sarsang Acquisition closed on September 14, 2022, therefore the period only included 16 days of revenue from Sarsang. In the first nine months of 2023, gross exported oil volumes were 10.1MMbbls (2022: 10.6MMbbls), and the Company's entitlement share was approximately 1.2MMbbls (2022: 1.4MMbbls), which was sold with an average netback price of \$52.79 per barrel (2022: \$89.07). During the first quarter of 2023, the Company used export prices based on KBT oil price for recording PSC revenue for both assets with a discount for estimated oil quality adjustments and all local and international transportation costs.

Refer also to Note 12.

Notes to the Condensed Interim Consolidated Financial Statements (unaudited)

For the year 2022 and nine months ended September 30, 2023

Expressed in thousands of United States dollars

6. Cost of goods sold

Lifting costs are comprised of the Company's share of expenses related to the production of oil from the Atrush and Sarsang blocks, including operation and maintenance of wells and production facilities, insurance, and the respective operator's related support costs as charged to the Company. The increase in lifting costs during the first nine months of 2023 compared to the same period of 2022 was mainly due to the inclusion of Sarsang lifting costs, partially offset by reduced lifting costs due to the ITP closure.

Other costs of production include the Company's share of production bonuses and its share of other costs prescribed under the PSC's.

Oil and gas assets are depleted using the unit of production method based on 2P reserves using estimated future prices and costs and accounting for future development expenditures necessary to bring those reserves into production. As there was no production in the second or third quarters of 2023 at Atrush, there was no depletion charge recorded during these quarters. Sarsang assets have been depleted in line with the production sold in these quarters.

Refer also to Notes 5 and 11.

7. General and administrative expense

General and administrative expenses ("G&A") principally include the Company's cost of technical and administrative personnel, travel, office, business development and stock exchange listing and regulatory related costs. The increase in the first nine months of 2023 compared to the same period of 2022 is mainly due to the inclusion of Sarsang, one-off costs related to the departure of the former CEO, bond waiver advisory fees and one-off business development legal and consulting fees. Savings from cost-reduction initiatives in the last two quarters have partially offset the one-off additional costs. Third quarter G&A costs include non-recurring bond waiver advisory fees.

8. Finance income

| | Three months ended September 30, | | Nine months ended September 30, | |
|---------------------------------------|-------------------------------------|--------------|------------------------------------|--------------|
| | 2023 | 2022 | 2023 | 2022 |
| Interest on Company bonds | 875 | 307 | 2,728 | 483 |
| Interest on deposits | 862 | 1,122 | 2,974 | 1,440 |
| Net gain on settlement of debt | - | 1,138 | - | 1,138 |
| Total gain and interest income | 1,737 | 2,567 | 5,702 | 3,061 |
| Foreign exchange gain | 37 | 34 | 1 | 114 |
| Total finance income | 1,774 | 2,601 | 5,703 | 3,175 |

Refer also to Note 14.

Notes to the Condensed Interim Consolidated Financial Statements (unaudited)

For the year 2022 and nine months ended September 30, 2023

Expressed in thousands of United States dollars

9. Finance cost

| | Three months ended September 30, | | Nine months ended September 30, | |
|---|-------------------------------------|---------------|------------------------------------|---------------|
| | 2023 | 2022 | 2023 | 2022 |
| Interest/amortization charges on bonds | 9,547 | 8,529 | 29,289 | 25,659 |
| Amortization of the related party loan | 542 | 727 | 1,578 | 2,105 |
| Re-measurement of bond debt and Nemesia loan | - | 2,465 | - | 2,465 |
| Amortization of 2023 Bond transaction costs | - | 734 | - | 1,223 |
| Re-measurement of contingent consideration | (239) | - | (55) | - |
| Total borrowing costs | 9,850 | 12,455 | 30,812 | 31,452 |
| Unwinding discount on decommissioning provision | 20 | (259) | (70) | (826) |
| Lease interest expense | 3 | 1 | 8 | 12 |
| Other interest expenses | - | - | - | 35 |
| Total finance costs before borrowing costs capitalized | 9,873 | 12,197 | 30,750 | 30,673 |
| Borrowing costs capitalized | (912) | (388) | (2,377) | (832) |
| Total finance cost | 8,961 | 11,809 | 28,373 | 29,841 |

Interest and amortization charges during the first nine months of 2023 include the transaction costs, amortization, and interest on the Company's \$300 million bond, which has a 4-year tenor due July 2025 and a 12% fixed semi-annual coupon (the "2025 Bond"). The 2025 Bond was reduced to \$277.5 million at the end of July 2023 when the first \$22.5 million amortization payment was made. The first nine months of 2022 represents interest on the initial 2025 Bond issue amount of \$111.5 million plus interest on \$175 million of the ShaMaran bond issued in 2018 that carried a 12% fixed semi-annual coupon and was due to mature on July 5, 2023 (the "2023 Bond").

Refer also to Notes 14 and 15 regarding the 2023 Bond transaction costs and related party loan.

Borrowing costs directly attributable to the preparation of development assets for their intended use have been capitalized together with the related oil and gas assets. All other borrowing costs are recognized in the income statement in the period in which they are incurred.

10. Taxation

The Company's income tax expense relates to a provision for income tax on service income generated in Switzerland.

11. Property, plant and equipment

The net book value of property, plant and equipment ("PP&E") is principally comprised of development costs related to the Company's share of the Atrush PSC and the fair value of the Company's share of the Sarsang PSC 2P reserves as estimated by the Company's independent qualified reserves evaluator, McDaniel & Associates Consultants Ltd., plus development costs related to the Company's share of the Sarsang PSC since the acquisition.

During the first nine months of 2023, movements in PP&E were comprised of general additions of \$21.1 million (2022 full year: \$31.4 million general additions plus \$178.5 million Sarsang Acquisition), which included capitalized borrowing costs of \$2.4 million (2022 full year: \$1.5 million), net of depletion and depreciation expense of \$20.8 million (2022 full year: \$46.4 million), that resulted in a net increase to PP&E assets of \$0.3 million. Most of the PP&E additions were carried out in the first quarter of 2023, prior to the ITP closure, as the level of capital expenditure has been significantly reduced since.

Refer also to Note 6.

Notes to the Condensed Interim Consolidated Financial Statements (unaudited)

For the year 2022 and nine months ended September 30, 2023

Expressed in thousands of United States dollars

12. Accounts receivable

At September 30, 2023, the Company had receivables outstanding as follows:

| | At September 30, 2023 | At December 31, 2022 |
|---|-----------------------|----------------------|
| Accounts receivable on oil sales | 94,852 | 95,481 |
| Credit Loss Provision – transportation costs | (3,695) | (3,695) |
| Credit Loss Provision | (17,140) | (3,507) |
| Total non-current accounts receivable, net of provisions | 74,017 | 88,279 |

The accounts receivable on oil sales at September 30, 2023, mainly relates to deliveries from October 2022 through March 2023 on the basis of the KBT pricing mechanism. The Company continues to discuss the recovery of these receivables with the KRG, but timing is uncertain. Therefore, the Company has reassessed the credit loss provision and has compared the carrying value of the relevant trade receivables with the present value of the estimated future cash flows based on reasonable scenarios and has weighted the expected recovery of these outcomes according to the relative probability. A relevant discount rate has been applied to reflect counterparty discounting and credit risk to provide a reasonable approximation of the fair value of these trade receivables at September 30, 2023. The result of the Company's assessment under IFRS 9 is a further \$644 thousand adjustment to these trade receivables in the third quarter included in the statement of comprehensive income. All receivables are classified as non-current due to uncertainty in timing of recovery.

A full provision was made during 2022 to account for a possible increase in transportation and access fees of \$3.7 million. According to the KRG, these costs were added as a result of increased pipeline costs and other tariffs. This increase has yet to be agreed between the parties and relates to oil sales prior to September 1, 2022.

Refer also to Note 5.

13. Accounts payable and accrued expenses

| | At September 30, 2023 | At December 31, 2022 |
|--|-----------------------|----------------------|
| Payables to joint operations partners | 9,741 | 11,049 |
| Trade payables | 616 | 904 |
| Accrued expenses | 319 | 3,333 |
| Total accounts payable and accrued expenses | 10,676 | 15,286 |

The payables to joint operations partners during the first nine months of 2023 have decreased due to the reduced levels of activity in both blocks, offset by the delay in making payments on the Atrush Block as part of the Company's efforts to preserve liquidity while working on starting local sales from the block. As of September 30, 2023, \$5.4 million of payables are claimed as being overdue by the joint operations partner at Atrush. If the amounts had been paid on time and without challenge by the Company, the unrestricted cash balance at September 30, 2023, would have been \$37.9 million. The Company remains in active discussions with the Atrush operator regarding the payment of the cash calls in question.

Notes to the Condensed Interim Consolidated Financial Statements (unaudited)

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14. Borrowings

On July 16, 2021, the Company announced the successful placement of the 2025 Bond, which is partially amortized in instalments with \$22.5 million due every six months from July 2023, and the remaining balance due at maturity. The 2025 Bond was issued at a price of 98.5% of nominal value that was applicable to both new money under the Initial Issue Amount of \$111.5 million in July 2021 and the refinancing of \$175 million of existing debt (the 2023 Bond) in September 2022.

Following the closing of the Sarsang Acquisition, the Company announced on September 27, 2022, that the Company's 2023 Bond was exchanged for its 2025 Bond at a 2% premium, in accordance with the 2025 Bond Terms. The existing debt that was refinanced into the new bond included \$7.2 million of the total \$22.8 million debt owed by the Company to Nemesia S.à.r.l. ("Nemesia"), with the \$15.6 million balance remaining on amended terms. Refer to Note 15 for additional information.

During 2021 and 2022, the Company purchased its own bonds in the market at commercially attractive rates. At September 30, 2023, the Company held \$28.4 million of its own 2025 Bond after the July amortization payment (2022 year end: \$30.7 million). These Bonds have not been retired.

On July 26, 2023, the Company announced that it had requested and received bondholder approval for a waiver to release cash from the 2025 Bond Debt Service Retention Account ("DSRA"). The waiver allowed the Company to use restricted cash in the DSRA to pay the bond interest and amortization obligations due on July 30, 2023. At September 30, 2023, the outstanding principal of the 2025 Bond is \$277.5 million, and \$20.2 million of restricted cash is held in the DSRA earning interest.

The movements in borrowings are explained as follows:

| | At September 30, 2023 | At December 31, 2022 |
|---|-----------------------|----------------------|
| Opening balance: | 269,145 | 296,839 |
| Interest/amortization charges | 29,289 | 35,544 |
| Bond amortization / (purchases) | 2,303 | (27,717) |
| 2025 Bond issued | - | 188,528 |
| Amortization of 2023 Bond transaction costs | - | 2,486 |
| 2025 Bond discount | - | (4,092) |
| 2025 Bond transaction costs | - | (6,261) |
| Bond amortization | (22,500) | (175,000) |
| Payments to bondholders - interest | (30,400) | (41,182) |
| Ending balance | 247,837 | 269,145 |
| Non-current portion - net borrowings | 193,745 | 236,443 |
| Current portion - amortization instalments | 45,000 | 22,500 |
| Current portion - accrued bond interest expense | 9,092 | 10,202 |

Refer also to Note 9.

Notes to the Condensed Interim Consolidated Financial Statements (unaudited)

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15. Loan from related party

In July 2020, the Company announced a full drawdown of Nemesia's liquidity guarantee for \$22.8 million followed by the full and final discharge of this liquidity guarantee by the Bond Trustee. In exchange for the drawdown of funds, the Company was required to issue monthly to Nemesia 50,000 ShaMaran shares for each \$500 thousand drawn down and outstanding until the drawn amount was repaid in full together with interest (the "Loan Shares"). In addition, the Company was required to accrue interest on the amount due to Nemesia at an annual rate of 5%. Repayment of the accrued interest and principal by the Company to Nemesia was payable on or before July 5, 2023, and claim for repayment is subordinated to all obligations under the Company's 2025 Bond Terms.

After closing the Sarsang Acquisition and the bond conversion on September 27, 2022 (refer to Note 14), \$7.2 million of the existing \$22.8 million debt was refinanced into the new 2025 Bond. The balance of \$15.6 million remains as the Nemesia loan with new terms. Repayment of the loan is due on January 30, 2026, six months after maturity of the 2025 Bond. The interest rate on the Nemesia loan was adjusted to match the interest rate on the 2025 Bond of 12% (payable in cash semi-annually) plus an additional interest amount of 2% per annum payable in kind, and the monthly common share allotment to Nemesia was eliminated. Following the amendments described above, the Nemesia loan accounting was changed accordingly.

The 2023 movements in the liquidity guarantee loan balance are explained as follows:

| | At September 30, 2023 | At December 31, 2022 |
|---------------------------------------|-----------------------|----------------------|
| Opening balance | 16,175 | 21,748 |
| Amortization | 1,578 | 2,662 |
| Recognize Nemesia loan on new terms | - | 15,600 |
| Derecognize Nemesia loan on old terms | - | (23,835) |
| Payment to Nemesia - Interest | (1,581) | - |
| Ending balance | 16,172 | 16,175 |

Refer also to Notes 9, 14, 17 and 21.

16. Provisions

| | At September 30, 2023 | At December 31, 2022 |
|--|-----------------------|----------------------|
| Opening balance | 22,077 | 18,984 |
| Changes in estimates and obligations incurred | 208 | 9,779 |
| Unwinding discount on decommissioning provision | (70) | (964) |
| Changes in discount and inflation rates | (6,906) | (5,722) |
| Total decommissioning and site restoration provisions | 15,309 | 22,077 |
| Contingent consideration | 10,795 | 10,849 |
| Total provisions | 26,104 | 32,926 |

The decommissioning and site restoration provision relates to the Company's share of future costs in respect of the Company's 27.6% interest in the Atrush Block and 18% interest (22.5% paying interest) in the Sarsang Block. The provision assumes these works will commence in the year 2032 for Atrush and the year 2039 for Sarsang.

The contingent consideration relates to the purchase consideration of the Sarsang Acquisition and is payable to the seller upon (i) cumulative gross oil production from the Sarsang PSC reaching 130 MMbbls and (ii) subject to Brent crude oil prices averaging at least \$60/bbl for the preceding twelve-month period. The Company estimates the fair value of this contingent consideration at the end of each quarter and treats any difference as a finance income/cost.

Notes to the Condensed Interim Consolidated Financial Statements (unaudited)

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17. Share capital

The Company is authorized to issue an unlimited number of common shares with no par value. The Company's issued share capital is as follows:

| | Number of shares | Share capital |
|---|----------------------|----------------|
| At January 1, 2022 | 2,215,349,663 | 640,521 |
| Loan Shares issued | 22,572,000 | 1,297 |
| RSU Shares issued | 11,119,995 | 816 |
| DSU Shares issued | 1,566,832 | 111 |
| Right Offering Shares issued, net of issuance costs | 558,242,414 | 27,505 |
| At December 31, 2022 | 2,808,850,904 | 670,250 |
| RSU Shares issued | 14,954,253 | 848 |
| Option Shares issued | 557,000 | 38 |
| At September 30, 2023 | 2,824,362,157 | 671,136 |

As described in Note 15, the Company was required under the old Nemesia loan terms to issue to Nemesia 50,000 shares of ShaMaran for each \$500 thousand drawn down per month until the drawn amount was repaid, resulting in a total of 22,572,000 Loan Shares being issued during the year 2022 until September 27, 2022.

On May 25, 2022, in connection with an offering of rights to shareholders of record on April 13, 2022, to purchase additional common shares in the Company ("Common Shares") at a subscription price of CAD 0.06825 per share (the "Rights Offering"), the Company issued an aggregate of 558,242,414 Common Shares, resulting in total gross proceeds of \$30.15 million.

During 2023, a total of 14,954,253 Restricted Share Units ("RSUs") vested and 557,000 options were exercised in accordance with the Company's Share Unit Plan (2022: 11,119,995 RSUs, 1,566,832 Deferred Share Units ("DSUs") and nil options), and 15,511,253 of the Company's shares were issued to plan participants. The carrying value of the RSU shares has been determined based on the Company's average closing share price over the five-day period prior to the vesting date.

Refer also to Note 18.

Notes to the Condensed Interim Consolidated Financial Statements (unaudited)

For the year 2022 and nine months ended September 30, 2023

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18. Share based payments expense

The Company has established share unit plans and a share purchase option plan whereby a committee of the Company's Board may, from time to time, grant up to a total of 10% of the issued share capital to directors, officers, employees or consultants. At September 30, 2023, a total of 122,047,722 shares (4% of issued share capital) had been granted of the possible 282,436,215 shares that could be granted under the plans. The number of shares issuable under these plans at any specific time to any one recipient shall not exceed 5% of the issued and outstanding common shares of the Company. Under the plans, the Company may also grant performance share units ("PSU"), RSUs or DSUs.

During the first nine months of 2023, the Company granted 49,400,000 stock options, 19,750,000 RSUs and 4,770,110 DSUs (2022 full year: a total of 20,750,000 stock options, 10,890,000 RSUs and 2,287,620 DSUs were granted).

In the first nine months of 2023, a total of 14,954,254 RSUs vested and 557,000 options were exercised, and the same quantity of shares were issued to plan participants, 50,720,000 options and 2,319,084 RSUs were cancelled due to the end of service of plan participants (2022 full year: 10,869,995 RSUs vested and the same quantity of shares were issued to plan participants, and 2,879,486 DSUs were exercised of which 1,566,832 were redeemed in shares and the rest in cash).

The result of the movements in the first nine months of 2023 are charges to the Statement of Comprehensive Income for options of \$1,082 thousand (2022: \$760 thousand), for RSUs \$777 thousand (2022: \$796 thousand) and for DSUs \$(171) thousand (2022: \$233 thousand). The carrying amount of the DSU liability at September 30, 2023, is \$614 thousand (December 31, 2022: \$785 thousand).

A summary of movements in the Company's outstanding options and share units is below:

| | Number of share options outstanding | Number of RSUs outstanding | Number of DSUs outstanding |
|--|---|----------------------------------|----------------------------------|
| At December 31, 2022 | 82,740,000 | 22,123,339 | 11,814,611 |
| Granted in the period | 49,400,000 | 19,750,000 | 4,770,110 |
| Expired/cancelled in the period | (50,720,000) | (2,319,084) | - |
| Option Shares exercised | (557,000) | - | - |
| RSU Shares vested and issued | - | (14,954,254) | - |
| At September 30, 2023 | 80,863,000 | 24,600,001 | 16,584,721 |
| Quantities vested and unexercised: | | | |
| At December 31, 2022 | 63,939,995 | - | 11,814,611 |
| At September 30, 2023 | 80,863,000 | - | 16,584,721 |
| Weighted average remaining contractual life of options: | | | |
| At December 31, 2022 | 2.3 years | | |
| At September 30, 2023 | 3.8 years | | |

The Company recognizes compensation expense on share options granted to both employees and non-employees using the fair value method at the date of grant. The share-based payments expense for these options is calculated using the Black-Scholes option pricing model.

Option pricing models require the input of highly subjective assumptions, including the expected price volatility. Changes in the subjective input assumptions can materially affect the fair value estimate, and therefore the existing models do not necessarily provide a reliable single measure of the fair value of the Company's share options.

Notes to the Condensed Interim Consolidated Financial Statements (unaudited)

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19. Financial instruments

Financial assets

The financial assets of the Company on the balance sheet dates were as follows:

| | Fair value hierarchy ⁶ | Carrying and fair values ¹ | |
|--|-----------------------------------|---------------------------------------|----------------------|
| | | At September 30, 2023 | At December 31, 2022 |
| Accounts receivable ^{2 5} | | 74,017 | 88,279 |
| Cash and cash equivalents, unrestricted ² | | 43,304 | 69,273 |
| Cash and cash equivalents, restricted ² | | 20,320 | 36,457 |
| Other receivables ² | | 1,058 | 1,485 |
| Total financial assets | | 138,699 | 195,494 |

Financial assets classified as other receivables are initially recognized at fair value and are subsequently measured at amortized cost using the effective interest method less any provision for impairment.

Financial liabilities

The financial liabilities of the Company on the balance sheet dates were as follows:

| | Fair value hierarchy ⁶ | Carrying values | |
|--|-----------------------------------|-----------------------|----------------------|
| | | At September 30, 2023 | At December 31, 2022 |
| Borrowings ³ | Level 2 | 238,745 | 258,943 |
| Related party loan ⁴ | Level 2 | 16,172 | 16,175 |
| Accounts payable and accrued expenses ² | | 10,676 | 15,286 |
| Accrued interest on bonds | | 9,092 | 10,202 |
| Current tax liabilities | | 38 | 90 |
| Total financial liabilities | | 274,723 | 300,696 |

Financial liabilities are initially recognized at the fair value of the amount expected to be paid and are subsequently measured at amortized cost using the effective interest rate method.

¹ The carrying amount of the Company's financial assets approximate their fair values at the balance sheet dates.

² No valuation techniques have been applied to establish the fair value of these financial instruments as they are either cash and cash equivalents, correspond to payment terms fixed by contract or, due to the short-term nature, are readily convertible to or settled with cash and cash equivalents.

³ The Company estimates the fair value of its net borrowings (the gross outstanding amount of the 2025 Bond less Company-owned 2025 Bonds) at the balance sheet date is \$227.3 million (December 31, 2022: \$259.9 million) based on recent trades of the Company's bonds and indicative pricing provided by brokers.

⁴ The Company estimates the fair value of its related party loan at the balance sheet date is \$15.6 million based on its nominal value.

⁵ Provisions have been made to the accounts receivable, refer to Note 12 for additional information.

⁶Fair value measurements

IFRS 13 defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date and establishes a fair value hierarchy of three levels to classify the inputs to valuation techniques used to measure fair value:

- Level 1: fair value measurements are based on unadjusted quoted market prices;
- Level 2: fair value measurements are based on valuation models and techniques where the significant inputs are derived from quoted prices or indices;
- Level 3: fair value measurements are derived from valuation techniques that include inputs that are not based on observable market data.

Notes to the Condensed Interim Consolidated Financial Statements (unaudited)

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20. Commitments and contingencies

At September 30, 2023, the outstanding commitments of the Company were as follows:

| | For the year ended September 30, | | | | Total |
|--|----------------------------------|------------|------------|---------------|---------------|
| | 2024 | 2025 | 2026 | Thereafter | |
| Atrush and Sarsang block development and PSC | 5,947 | 166 | 166 | 662 | 6,941 |
| Sarsang contingent consideration | - | - | - | 15,000 | 15,000 |
| Corporate office and other | 98 | - | - | - | 98 |
| Total commitments | 6,045 | 166 | 166 | 15,662 | 22,039 |

Amounts relating to Atrush and Sarsang block developments represent the Company's unfunded paying interest share of the revised 2023 work program and other obligations under the PSC's. Spending has been reduced by the operators of both blocks due to the closure of the export pipeline in March 2023, refer also to Note 2b.

For further information regarding the Sarsang contingent consideration, refer to Note 16.

21. Related party transactions

Transactions with corporate entities

| | Purchase of services for periods ended September 30, | | | | Amounts owing at the balance sheet dates | |
|-------------------------------|---|------------|--------------|--------------|---|-------------------|
| | three months | | nine months | | September 30, 2023 | December 31, 2022 |
| | 2023 | 2022 | 2023 | 2022 | | |
| Nemesia | 555 | 525 | 1,578 | 1,883 | 572 | 568 |
| Namdo Management Services Ltd | 7 | 9 | 23 | 25 | - | - |
| Total | 562 | 534 | 1,601 | 1,908 | 572 | 568 |

Nemesia is a company controlled by a trust settled by the estate of the late Adolf H. Lundin and is a shareholder and bondholder of the Company. The Company has a loan from Nemesia and the obligation to accrue 12% annual interest payable in cash semi-annually plus an additional interest amount of 2% per annum payable in kind based on the principal balance outstanding. Refer also to Note 15.

Namdo Management Services Ltd. is a private corporation affiliated with a shareholder of the Company and has provided corporate administrative support services to the Company.

All transactions with related parties are in the normal course of business and are made on the same terms and conditions as with parties at arm's length.

Refer also to Note 9.

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22. Subsequent Events

On October 3, 2023, Turkish Officials stated that the ITP was ready to resume operations as of October 4, 2023. The readiness and willingness of the Iraqi side to supply oil into the pipeline remains unclear, but discussions about resuming pipeline exports continue.

On November 7, 2023, the Atrush operator restarted production with sales to a local refinery through existing pipeline infrastructure.

NON-EXECUTIVE DIRECTORS

Chris Buijnzeels
Director, Chairman

Michael S. Ebsary
Director

Keith C. Hill
Director

William A.W Lundin
Director

Nicholas J. R. Walker
Director

OFFICERS

Garrett Soden
Director, President and CEO

Elvis Pellumbi
Chief Financial Officer

Alex C. Lengyel
Chief Commercial Officer and
Corporate Secretary

INVESTOR RELATIONS

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Vancouver, Canada

STOCK EXCHANGE LISTINGS

Toronto: TSX Venture Exchange

Stockholm: NASDAQ First North
Growth Market

Trading Symbol: SNM